

# Preparing for emerging risk

Regulatory and liability snapshot for  
asset owners



**CLIMATE  
RISK & ASSET  
RESILIENCE**  
SUMMIT 2026

Australian Sustainable  
Finance Institute



**ASFI works across public and private sectors, removing barriers for finance and investment in decarbonisation**



# Member based. Mission driven.

We bring the expertise and influence of Australia's largest financial institutions to tackle sustainability challenges and accelerate decarbonisation.



Associate Member



High level  
objectives

## Financing green

Mobilising private capital at scale to support clean, resilient growth

## Greening finance

supporting financial services to align with net zero

Policy  
options

Environmental  
planning and  
protection  
legislation –  
e.g. Nature  
Positive reforms,  
land planning  
laws, EIA

Taxes and  
charges to  
price  
externalities –  
e.g. Safeguard  
Mechanism

Climate and  
sustainability  
targets – e.g.  
NDCs, net zero  
(LTS), Global  
Biodiversity  
Framework

Sustainable  
finance policy  
and regulation

Public clean  
investment,  
grants and  
subsidies – e.g.  
CEFC, Powering  
the Regions

Underwriting  
and  
guarantees –  
e.g. Capacity  
Investment  
Scheme

Greening  
government  
spending – e.g.  
sustainable  
procurement

Direct measures to channel private capital

Investment coordination – e.g.  
Net Zero Economy Authority

Sustainable  
finance policy  
instruments

Supervisory &  
enforcement  
functions –  
stress tests,  
anti-  
greenwashing

Stewardship  
support  
measures –  
e.g.  
stewardship  
code

Credible  
transition  
planning

Climate and  
sustainability  
disclosures

Sustainable  
finance  
taxonomy

Sustainability  
product  
labelling

Green bond  
framework,  
sovereign  
issuances

Purpose

Managing system level vulnerability

Identifying sustainable opportunities

Preventing greenwashing

## Why this matters?



- Climate change is a long-term structural vulnerability for the financial system, alongside geopolitical and operational risk
- It carries physical, transition and legal risk, not just environmental risk
- Regulators now expect asset owners to manage it like any other material financial risk
- The reporting and liability landscape is evolving with Mandatory disclosures

## APRA's expectations for regulated asset owners

CPG 229 Climate Change Financial Risks is a regulatory guidance framework that helps banks, insurers, and superannuation funds manage financial risks and portfolio exposures related to physical, transition, and liability impacts of climate change

- CPG 229 expects climate risk to be managed within existing risk frameworks, not as a separate exercise
- The board holds ultimate responsibility for oversight and must be able to show it
- Climate risk shows up across credit, market, operational, insurance, liquidity and reputational risk
- Scenario analysis and stress testing are expected, at a level proportionate to size and complexity

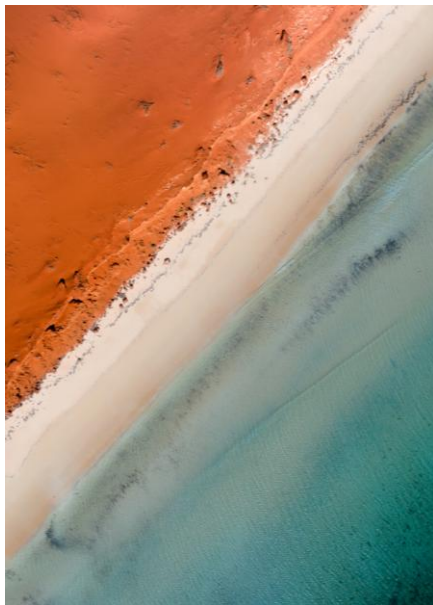


## Where liability risk comes from



- Misleading or deceptive disclosure has a low legal threshold, and intent to mislead is not required
- Forward-looking statements must be made on reasonable grounds at the time they are made
- A temporary Modified Liability regime limits enforcement to the regulator in the early years, it is not a free pass
- Directors can also be liable for a breach of due care and diligence, separately from the disclosure itself

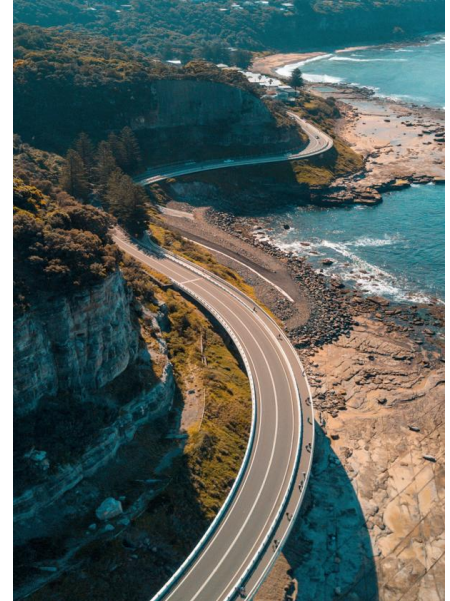
## The greenwashing and greenhushing trap



- Greenwashing: understating risk or overstating resilience to climate change
- Greenhushing: saying too little on risks, targets or transition plans to avoid scrutiny
- ASIC's Chair has described greenhushing as just another form of greenwashing
- Silence is not a safe harbour where disclosure is legally required

## Directors' duties don't stop at disclosure

- The best interests duty does not prohibit considering climate change, it can require it
- The duty of due care and diligence requires active oversight of reporting systems, not passive sign-off
- This applies to strategy and risk oversight generally, not only to the Sustainability Report
- Boards should be able to show how they interrogated the numbers, not just that they approved them



## Building resilience, not just compliance



- Treat climate reporting as a strategic tool for decision-making, not a compliance exercise
- Embed climate risk into existing risk and investment frameworks, rather than a separate silo
- Use scenario analysis to inform strategy and stewardship, not only to produce a disclosure
- Regulatory uncertainty is a real barrier, so engage with regulators and industry bodies to help close gaps in guidance

## Key takeaways

Climate risk is now core financial and legal risk, not a side issue for asset owners

Resilience, not compliance, should be the goal

