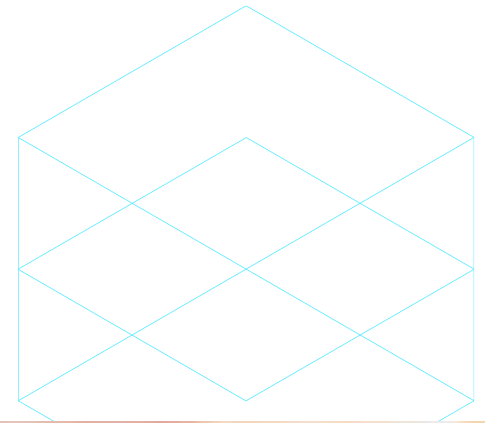




Focus on the Asset: Seeking A Practical Pathway

Simon Carter, Head of ESG – ESR Group



Focus on the Asset

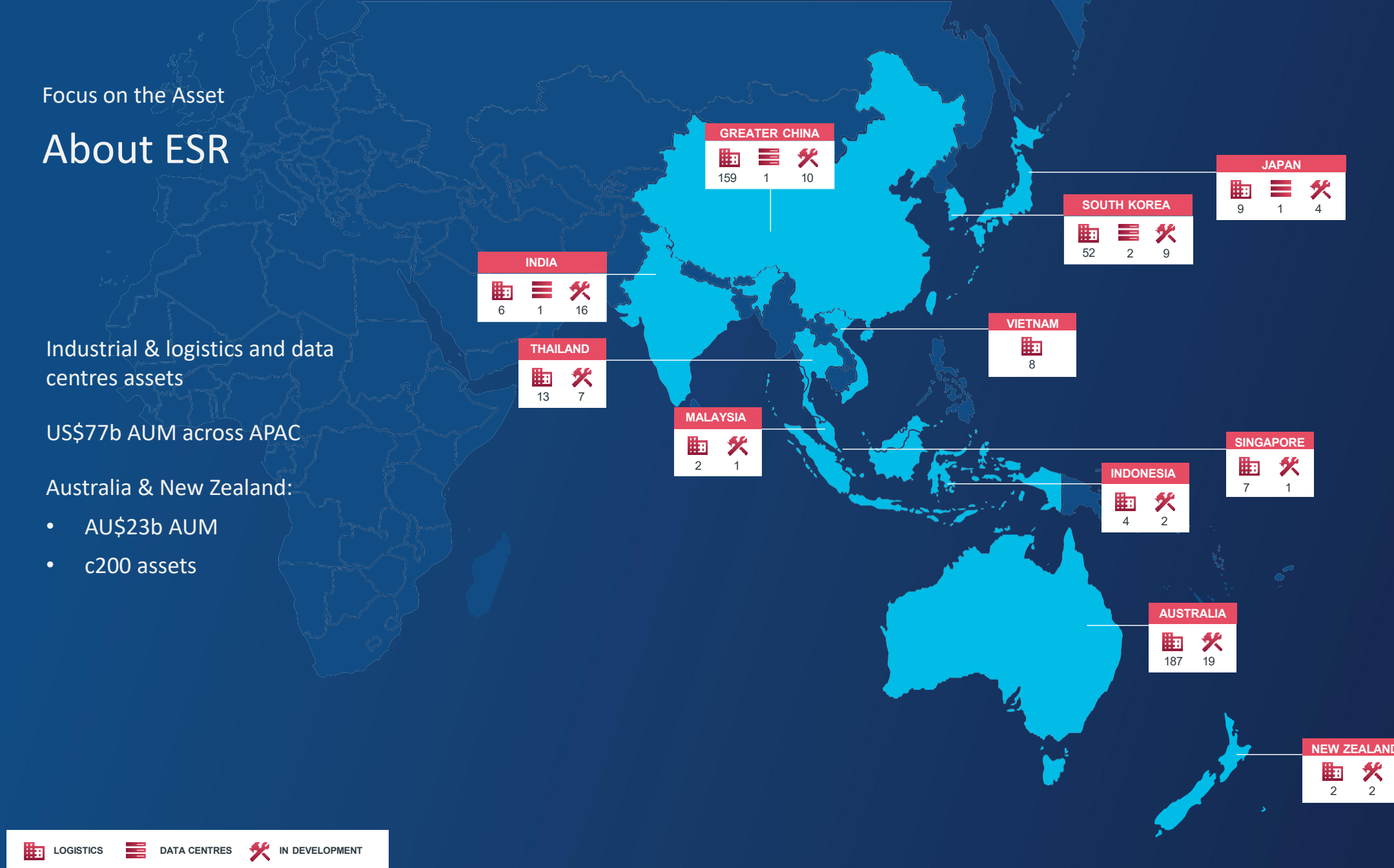
About ESR

Industrial & logistics and data centres assets

US\$77b AUM across APAC

Australia & New Zealand:

- AU\$23b AUM
- c200 assets



Focus on the Asset

Our Product

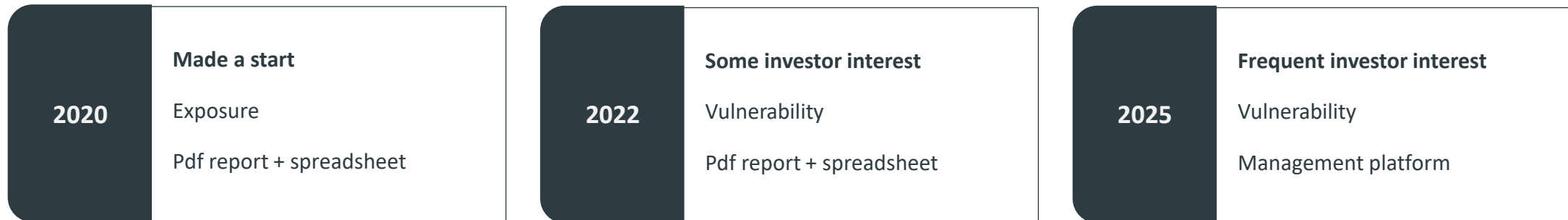


Australia & New Zealand

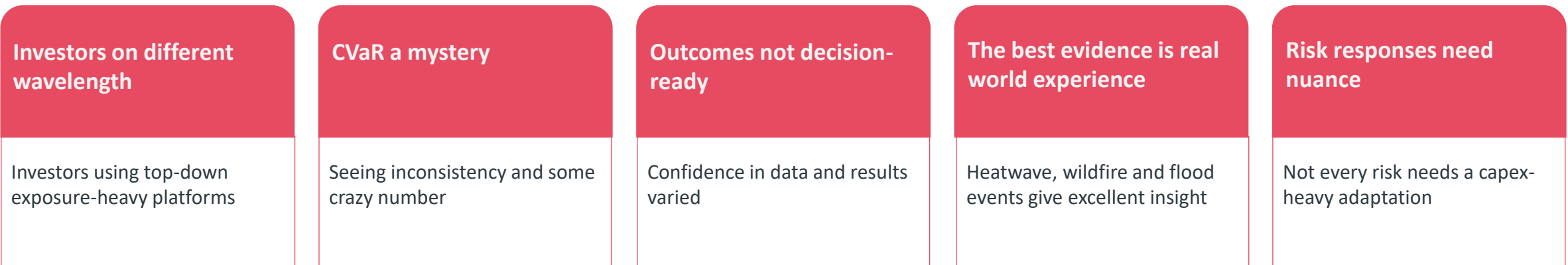


Japan

Our Physical Climate Risk Journey (Australia)



What emerged for us in 2025?



Focus on the Asset

It's a shed!



Focus on the Asset

Where To?

Time in room 12.01

Rationalising the problem



1. Confidence framework
2. Risk response framework
3. CVaR approach
4. Time with our teams
5. Time with our investors

We have set course on a long-term journey